Foreword - Dean Ormston, CISAC Chair of the Board

Collective strength in a changing world

18 societies founded CISAC in 1926. 100 years later the work has not changed, but it has become more important than ever before.

In Paris this year, our societies set down a commitment for the creators of tomorrow. The liberty to create is a human right. We commit to protect it for every generation.

Our confederation now faces its largest test with artificial intelligence, new business models and changing patterns of consumption. This technological change also means that the future can bring real opportunities for creators.

The figures in this year's report show what collective management delivers for creators around the world. They illustrate the scale of the achievement of CISAC's global network and demonstrate what collective management makes possible.

CISAC's centenary provides an opportunity not only to reflect on what has been accomplished, but also to consider the responsibilities that lie ahead: protecting creators' rights; strengthening international cooperation; ensuring that collective management continues to evolve alongside the industries it serves.

The century ahead will face the same central challenge as the first 100 years, which is ensuring creators are paid when their work is used, including beyond their own borders. The answer will come from where it always has, societies working together around shared values and shared rules.

To succeed in the face of the biggest technological revolution in a generation will require the same spirit of collaboration that has defined our network for the past 100 years.

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